Annual Report
2021-2022
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As President of the Elliot Hospital Associates for the past 4 years, I have good reason to express my heartfelt thanks to the officers, members, and friends of the Associates. We have accomplished much together in these years that passed quickly.

A focus for the Associates was the $500,000.00 pledge to the Solinsky Center for Cancer Care. The pandemic curtailed many of our fundraising initiatives. However, the Fundraising Chairs, along with the Board members, came up with creative ways to raise the necessary monies to meet our pledge.

I have been provided with tremendous opportunities while in this position and for that I am grateful. I have met so many interesting and outstanding people. I feel fortunate to have had the chance to work with all of you who have inspired and moved me with your dedication and incredibly hard work for the Associates and the hospital.

I am extremely happy to be handing the reins over to Eva Martel who will carry the vision and mission forward, and will continue to grow the Elliot Hospital Associates. Eva brings a wealth of knowledge and experience to this role. We’re excited to have Eva leading this great team.

Thank you to you all,
Dottie S. Kelley
President
Fundraising

One of the missions of the Elliot Associates is to “manage the funds entrusted to it and to add to these funds whenever possible.” Fundraising continued to be a challenging task during the past year due to the restrictions of COVID19. Since no large, in person gatherings were possible, the Associates utilized the Internet for many of their events:

- Two See’s Candy Fundraisers
- Raffling off of hand-crafted wooden, ride-on toys, both created by Bill Kelley, husband of Dottie Kelley, EHA President.
  - Rocking airplane drawing
  - Rocking bear drawing
- The annual Calendar Sale, a major fundraiser, which netted a total of $8,470. Thank you to our sponsors Purity Linen and Winbrook for their support.
- Friendly Toast restaurant night
- Handcrafted wooden pen and pen holder drawing
- Mother’s Day iPad drawing

The cumulative total of all fundraising events was $11,299.90 in spite of the limitations of the pandemic. Even though we were unable to gather for in person fundraising, we are pleased with the success of the events that we were able to plan under trying circumstances. We have adapted during the pandemic and have utilized online fundraising initiatives to make up for the loss of previous events. Thank you to all those who so generously participated in helping to raise funds for the benefit of the hospital.

History Committee

Despite Covid-19, which continued to impact the way in which the History Committee completed its work, the work did continue with the completion of three important projects.

The Joy of Caring, the History of the Elliot Hospital Associates, is current! Printing of the updated version took place this year, reflecting the Associates mission and work from 1890 to 2020. The Board broadly disseminated print copies.

The Elliot Hospital historic patient log of registered admissions to the Elliot from 1890-1902 was formally presented to the Manchester Historic Association on August 17, 2021. At a reception at the MHA with Mayor Joyce Craig providing opening remarks, John Clayton, Executive Director of the MHA, Dottie Kelley describing the story of the log and Sara Kellogg Meade providing a clinical overview of Elliot Hospital patients represented, the log was formally transferred to the Manchester Historic Association. The following May, 2022, Sara provided another brief presentation about its contents at the Elliot Hospital Annual Meeting.

With the completion of the content of a history of cancer care at the Elliot Hospital, a local design company finalized design of the presentation utilizing historic images and the interpretive content. In October 2021, the history wall was installed just outside the Jordan Singer Conference Room. A reception to honor past and present cancer care providers is planned for a time when we feel we can meet safely.

During 2022, some other important historical work has begun. The Elliot Hospital Associates have 4 posters in their possession depicting circus themes used to promote one of the 1990’s Associates antique shows. The artist who created the posters, Jeff Cuddy, was well known for his work in the “Archie” comic series. His wife Muriel was an active member of the Associates. Both gave generously of their time in the Manchester community. Work on the history of these posters and their future disposition will continue in 2023.

Sara Kellogg Meade
Publicity Chairperson

Publicity

Throughout the 2021-2022 year the Elliot Hospital Associates’ website was updated with current events and needed changes. After each Board meeting the Associates’ membership chair would send an email update with a link to the website, so that members could stay...
informed about events, activities and fundraisers.

The Elliot Hospital Inside Report, a monthly publication for the physicians and staff of the hospital, has served as an important way to keep people informed of the Associates’ work. Each month an article is written and submitted along with photos and updates. Topics covered this year have included the gift shop volunteers, the Voluntaires and their efforts to continue their mission through song, the Sewing Ladies and their new projects for important patient groups, motivational letters from Dottie Kelley, President, describing the Associates persevering through the Covid-19 pandemic, and fundraising flyers and their winners. The 2022 year ended in June with an article about the Associates excitement for incoming new President Eva Martel while expressing deep gratitude to outgoing President Dorothy Sutherland Kelley.

The Associates are creative and nimble. They support one another and are committed to their mission. They have thrived through difficult times, knowing that their mission to support the Elliot Health System is vital to the patients served in the greater Manchester community. This sustains and motivates the Associates to continue their work.

Sara Kellogg Meade
History Chairperson

Membership Committee

The Elliot Hospital Associates membership roll currently stands at 272 members.

We welcomed 10 new members to date this year. They are:

- Jane Bokum
- Linda Larochelle
- Cynthia Ross
- Susan Soule
- Patricia Speltz
- Jo-Ann Sullivan
- Cynthia Gray
- Carole Barrett
- Karen Cookson
- Janet Palen

EHA members work in the Gift Shop, sing with the Voluntaires, bake, sew, knit, and perform other volunteer activities to support the Elliot Hospital’s mission. Some are employees of the Elliot who also donate their time as volunteers. We continue to seek and welcome new members to our Association.

Respectfully submitted,
Alix Guerin, Membership Chairperson

Voluntaires

Our 2021/2022 season was on a smaller scale, with only a few facilities allowing us to sing for their residents due to the ongoing pandemic concerns; we performed 2 in-person concerts plus 2 video concerts. We did, however, sing together as a group, rehearsing every week from September through the end of April and continuing our valuable music and friendships. Post pandemic we saw a return of about 60% of our members, but also saw some new faces join our endeavors. It is our hope to be able to visit and sing at more facilities in the 2022/2023 season.

Elliot Sewing Ladies

I want to thank the Elliot Associates Board members who helped the Sewing ladies during another stressful year with Covid-19. Our sewing plans to meet at the hospital could not take place. However, the sewers were able to establish a safe home to continue meeting together. We brought our sewing items and started finishing cancer hats and delivering them when they were needed. We had a chance to regroup and learn new tasks that might be needed. And the best of all for me, they were able to teach me to sew!

We were delighted to get a call from Donna Wright in the Volunteer office that the Rehabilitation Department had a project they were interested in having made. Donna, Gail Cherochak and I met with Nicola Beauregard, Pt/Dept, Manager, who explained and asked if we could help her and who showed us the item she would like us to make. We left with ideas and plans, and together we found a way to make the project work with supplies we had and could use to try to make a model. We developed a plan, and returned with samples, and as they say, it was a wonderful blending of our ideas.

We were so grateful to be able to help with this project. It kept Gail very busy developing ways of using various materials, and her design worked well. We just had to sew all the individual pieces, then place them on and around the mat format, and then place the pieces according to the layout.

We were delighted to have been invited to the LaBelle Winery for the special evening and fundraising event at which time these new Dementia Activity Mats were displayed. We will continue to make these mats and help the department with more mats when needed.

Thanks to the Elliot Associates Board members the Elliot Sewing ladies now have a new home. We are located at River’s Edge. We can now meet and start working on items easily and have
space to make and store materials and items made. Before Covid we used to make several items for various departments such as scent pillows for new mother's and family members. We also made eye masks for newborns and bibs for Elliot Childcare. We still have some items on hand which we started before Covid that need to be finished.

If you find you still can use items we used to bring and make, please let us know. We sew in a safe area, and we would like to help those departments that we helped before.

We are grateful that you have counted on us to help fill your needs in the past, and we are now ready to continue to help fill your needs. We learn new skills when we make new items.

Sewers are happy and proud to have been able to help assist departments before Covid and are now able to assist in making needed and wanted items that can be helpful in the care of all our patients.

Sewing ladies: Gail Cherachak, Therese Blanchette, Marcelle Patry, Anne Arrison, and Diane Valade

Elliot Associates Sewing Program Chairperson

Gift Shop

Despite supply chain issues and shipping delays, the quick and abrupt rise in the cost of merchandise and COVID, the Elliot Hospital Associate Gift Shop has managed to survive it all and arrive at the end of this fiscal year successfully meeting our obligations and goals.

Going forward we are already seeing the higher cost of the merchandise we typically order each year, and we are besieged by increased shipping cost and new freight charges which are added to each order. With these additional costs, we will need to develop strategies that will help us meet our obligation to our customers and our commitment to the hospital.

Tina, our gift shop manager, has succeeded in keeping her equilibrium and good humor along with her determination to do what it takes to make it all work. Becky works hard to keep it all moving forward. Of course, we cannot forget our patrons that keep us buoyed with their wonderful comments about how they enjoy shopping at the gift shop. We really appreciate the hospital employees that come by the shop. Along with their purchases, they bring with them their goodwill and friendship. We hope we make their day better too.

In addition, the gift shop would not be able to operate without the Elliot Hospital Associate volunteers. Their selfless commitment to the giving of their time and effort in order to keep the gift shop operating is greatly appreciated. We are very grateful for their dedication and support.

The EHA Board and Gift Shop management sincerely appreciate the continued support and encouragement we have been given by our patrons and Elliot Hospital employees. We fervently hope for their continued support as we strive to focus our efforts on raising dedicated funds in support of hospital projects.

Respectfully submitted,
Amy Jenkins, Elliot Hospital Associate
Gift Shop Liaison

Finance

The Elliot Hospital Associates Finance Committee meets on a quarterly basis. One of our functions is to oversee the distribution of the dividends from the Varick Fund.

The Varick Fund was established in 1941 as a result of a generous bequest made by the late Melusina H. Varick to honor the memory of her husband and son. The purpose of the Fund is to pay the outstanding bills of “indigent patients” at the Elliot Hospital.

Like other departments within the hospital as well as other outside organizations, COVID-19 forced us to suspend face-to-face meetings in fiscal 2022. As such, except for one of our meetings, the Elliot Hospital Associates Finance Committee quarterly meetings were held virtually (ZOOM) this fiscal year. As a result of those quarterly meetings, the Committee distributed $47,870.65 in dividends from the Varick Fund. This distribution helped to pay the outstanding balances of 22 patients at the Elliot Hospital. In addition, the distribution also helped to pay for prescription drugs for 21 indigent patients who, even though cleared for discharge, did not have the means to pay for their discharge prescriptions and so potentially faced a longer stay at the hospital or a near future readmission to the hospital.

The information needed to make a decision and approve the distribution was provided to the Committee by the following Elliot Hospital employees: Wendy Gagne, Manager of Pre-Services, Crista Darling, patient accounting services and Margaret Foley, Director Care Coordination, Social Services and Pastoral counseling.

Respectfully submitted,
Eva Martel, Chair Elliot Hospital Associates Finance Committee
Elliot Hospital Associates Funds Given for Annual Meetings Gifts

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Combined Investment Fund-Restricted Donations</td>
<td>$9,060.99</td>
</tr>
<tr>
<td>Baby Portrait Program</td>
<td>$4,721.75</td>
</tr>
<tr>
<td>Fundraising Income</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Total Restricted Funds</strong></td>
<td><strong>$13,782.74</strong></td>
</tr>
<tr>
<td>Combined Investment Fund-Unrestricted Donations</td>
<td>$10,927.97</td>
</tr>
<tr>
<td>Gift Shops</td>
<td>$23,962.14</td>
</tr>
<tr>
<td>Vending Program</td>
<td>$7,334.49</td>
</tr>
<tr>
<td>Dunkin Donuts</td>
<td>$58,332.75</td>
</tr>
<tr>
<td>Trivia Night</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Total Unrestricted Funds</strong></td>
<td><strong>$100,557.35</strong></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$114,340.09</strong></td>
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<tr>
<td><strong>Varick Fund for Indigent Patients</strong></td>
<td><strong>$47,870.65</strong></td>
</tr>
</tbody>
</table>

EHA Budget: Gift/Contributions & Contributions to Voluntaires & DD/Baby Portrait Interest & Dividends

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance Forward</td>
<td>$14,629.03</td>
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<tr>
<td>Interest Earned</td>
<td>$517.69</td>
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<tr>
<td><strong>Account Balance June 30th</strong></td>
<td><strong>$15,146.72</strong></td>
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</table>

Elliot Hospital Associates Gift Shops

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Receipts</td>
<td></td>
</tr>
<tr>
<td>Cash Sales</td>
<td>$200,809.05</td>
</tr>
<tr>
<td>Credit Card Sales</td>
<td>Included above</td>
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<tr>
<td>Interest Income on Gift Shop Savings</td>
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<tr>
<td>Lottery Income</td>
<td>$12,565.45</td>
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<tr>
<td><strong>Total Receipts</strong></td>
<td><strong>$213,391.83</strong></td>
</tr>
<tr>
<td>Expenditures</td>
<td></td>
</tr>
<tr>
<td>Merchandise Purchased</td>
<td>$101,891.03</td>
</tr>
<tr>
<td>Salaries and Financial Fees</td>
<td>$85,682.52</td>
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<tr>
<td>Gift Shop Supplies</td>
<td>$1,858.07</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$189,431.62</strong></td>
</tr>
<tr>
<td><strong>Net Income</strong></td>
<td><strong>$23,960.21</strong></td>
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</tbody>
</table>

Elliot Hospital Associates Gift Shop at River’s Edge

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Receipts</td>
<td></td>
</tr>
<tr>
<td>Cash Sales</td>
<td>$0</td>
</tr>
<tr>
<td>Credit Card Sales</td>
<td>$0</td>
</tr>
<tr>
<td>Interest Income on RE Gift Shop Savings</td>
<td>$1.93</td>
</tr>
<tr>
<td><strong>Total Receipts</strong></td>
<td><strong>$1.93</strong></td>
</tr>
<tr>
<td>Expenditures</td>
<td></td>
</tr>
<tr>
<td>Merchandise Purchased</td>
<td>$0</td>
</tr>
<tr>
<td>Salaries and Financial Fees</td>
<td>$0</td>
</tr>
<tr>
<td>Gift Shop Supplies</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$0</strong></td>
</tr>
<tr>
<td><strong>Net Income</strong></td>
<td><strong>$0</strong></td>
</tr>
<tr>
<td><strong>Total all Funds June 30th</strong></td>
<td><strong>$1.93</strong></td>
</tr>
</tbody>
</table>

Elliot Hospital Gift Shop - Funds all sources | $56,811.53

Total Gifts Given Elliot Hospital in 2022 | $162,210.74

Dunkin Donuts

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Account Balance June 30th</td>
<td>$58,332.75</td>
</tr>
<tr>
<td><strong>Total Net Income from both Gift Shops</strong></td>
<td><strong>$23,962.14</strong></td>
</tr>
</tbody>
</table>

Baby Portrait Program

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Account Balance June 30th</td>
<td>$4,721.75</td>
</tr>
</tbody>
</table>

Annual Vending Report

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Account Balance June 30th</td>
<td>$7,334.49</td>
</tr>
</tbody>
</table>

Treasurer's Report

July 1, 2021 through June 30, 2022

Dedicated Hearts like yours
Are not so easy to find.
It takes a special person to be
So generous and kind.
To care so much for your fellow man
Is a quality all too rare.
Yet you give of your time and talents,
For all in need to share.
So thank you for being a volunteer,
We’re privileged to work with you.
We want you to know how appreciated you are,
Not just today, but the whole year through.

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OFFICERS

President
Dottie Kelley (H) 759-0864
Vice-President
Priscilla Webler (H) 493-0967
Recording Secretary
Louise Forseze (H) 622-0133
Corresponding Secretary
Cynthia Gray (H) 548-9031
Treasurer
Maryann Leclair (H) 647-8323
Senior Leadership Advisor
Beverly Primeau, (W) 663-3580

DIRECTORS

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Nominating
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Parliamentarian
Mary Ellen Biser (H) 472-3399
Publicity
Sara Kellogg Meade (H) 673-0431

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Judy Temple (H) 669-7689
Historian
Sara Kellogg Meade (H) 673-0431
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Alix Guerin (H) 668-8347
Remembrance
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Sewing
Diane Valade (H) 644-0157
Vending
Larry Dearborn (H) 623-5964
Volunteers
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This page is the inside BACK cover